

# ASHFORD FORMULA™

## EXHIBIT and CONVENTION CENTER PROJECTS

|                                                                                                       |                                                                                                                  |                                                                                                                                              |
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| <p>Baltimore Convention Center<br/>Treated 1995<br/>180,000 sq. ft.<br/>Baltimore, MD</p>             | <p>McCormick Place Expansion<br/>Treated 1995-1996<br/>1,000,000 sq. ft.<br/>Chicago, IL</p>                     | <p>Phoenix Civic Plaza<br/>Exhibit Hall<br/>72,000 sq. ft.<br/>Treated 1996<br/>Phoenix, AZ</p>                                              |
| <p>Las Vegas Convention Center<br/>Expansion<br/>285,000 Sq Ft<br/>Treated 1998<br/>Las Vegas, NV</p> | <p>Utah Valley Community College<br/>Special Events Center<br/>Treated 1995<br/>150,000 sq. ft.<br/>Orem, UT</p> | <p>Salt Palace Convention Center<br/>130,000 Sq Ft – Treated 1983<br/>Expansion: 300,000 sq. ft.<br/>Treated 1995<br/>Salt Lake City, UT</p> |
| <p>Delta Center<br/>250,000 sq. Ft.<br/>Treated 1992<br/>Salt Lake City, UT</p>                       | <p>Georgia Dome Arena<br/>2,000,000 Sq Ft<br/>Treated 1992<br/>Atlanta, GA</p>                                   | <p>1996 Olympic Stadium<br/>2,000,000 Sq Ft<br/>Treated 1994-95<br/>Atlanta, GA</p>                                                          |